Educational Recovery Kick-Off and Training: Leading By Example

July 31-August 3
Lexington, Kentuck



Moral Imperative is not just how deep is your moral imperative, but equally what is your strategy to enact it?
Michael Fullan

Make a Personal Commitment

I want to be thoroughly used us when I die, for the harder I work, the more I live. I rejoice in life for its own sake. Life is no "brief candle" to me. It is a sort of splendid torch which I have got hold of for the moment, and I want to make it burn as brightly as possible before handing it on to future generations.

George Bernard Shaw

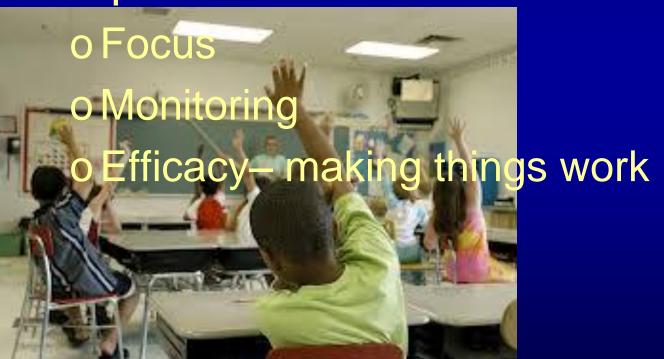
Build Relationships

- o Clarity of Purpose
- o Optimism "Nothing promotes inertia like cynicism"
- o Relationships, Relationships, Relationships



Focus on Implementation

o Improvement of Instruction Practice



Connect to the Outside

Connecting to the outside is essential to build an infrastructure for moral imperative— it's systemic

- o District
- o Other schools
- o Parents
- o Community
- o State
- o National

Be Relentless (and Divert Distractors)

- o Build and support a community of focus, judgment, and awareness
- o Focus + Coherence = Coherent Focusrelentlessly pursued

It is well to think well. It is diving to act well.

- Horace Mann

Moral Imperative



- o Increase the average freshman graduation rate from 76% to 90% by 2015
- o Increase achievement for all student groups in Kentucky so that the achievement gap decreases from __% in 2012 to __% in 2017 as measured by school report cards

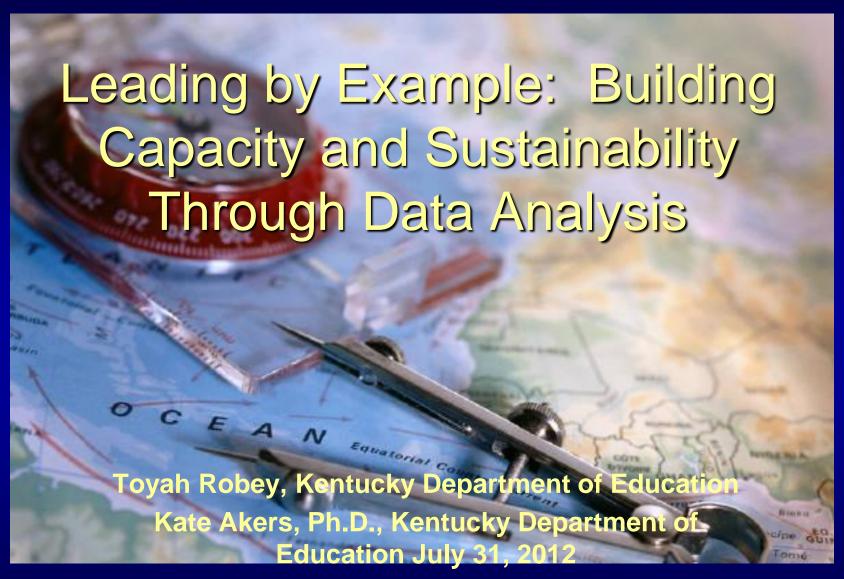
Moral Imperative



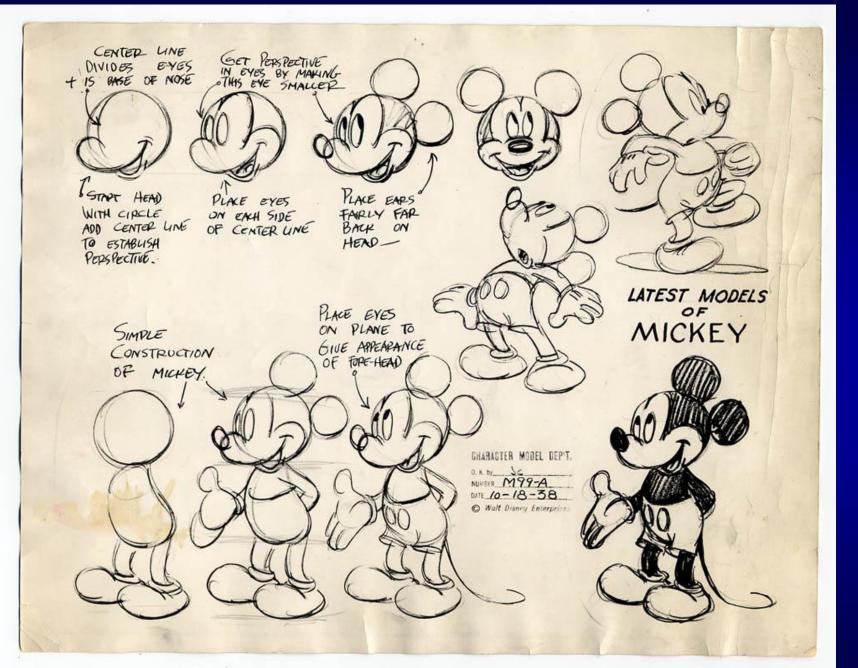
o Increase the percentage of students who are college and career ready from 34% to 68% by 2015

o Increase the average combined reading and math K-prep scores for elementary and middle school students from __% to __% in 2017

Discussion: As leaders and facilitators to leaders, how can Moral Imperative be used as a strategy to accomplish our goals?



Lexington, Kentucky





Mickey debuted in November 1928 in the animated cartoon Steamboat Willie after initially appearing in a test screening earlier that year. He went on to appear in over 130 films. Mickey appeared primarily in short films, but also in a few feature-length films. Nine of Mickey's cartoons were nominated for the Academy Award for Best Animated Short Film, In 1978, Mickey became the first cartoon character to have a star on the Hollywood Walk of Fame.

Soon after the completion of
The Magic Kingdom at
Walt Disney World,
someone said,

"Isn't it too bad Walt
Disney didn't live to see
this?"

Mike Vance, Creative

Director at Disney, replied,

"He did see it. That's why

it's here."



What's the problem with this kind of success? Lots of Data Difficult to Manage & Monetize "In any given year, we probably generate more data than the Walt Disney Co. did in its first 80 years of existence," observes Bud Albers, executive vice president and CTO of the Disney Technology Shared Services Group. "The challenge becomes what do you do with it all?"



Are we this focused? Are we this committed?

Data-Driven Decisions



DEMOGRAPHICS

Enrollment, Attendance, Drop-out Rate Ethnicity, Gender, Grade Level Language Proficiency

SCHOOL PROCESSES

Description of School Programs and Processes

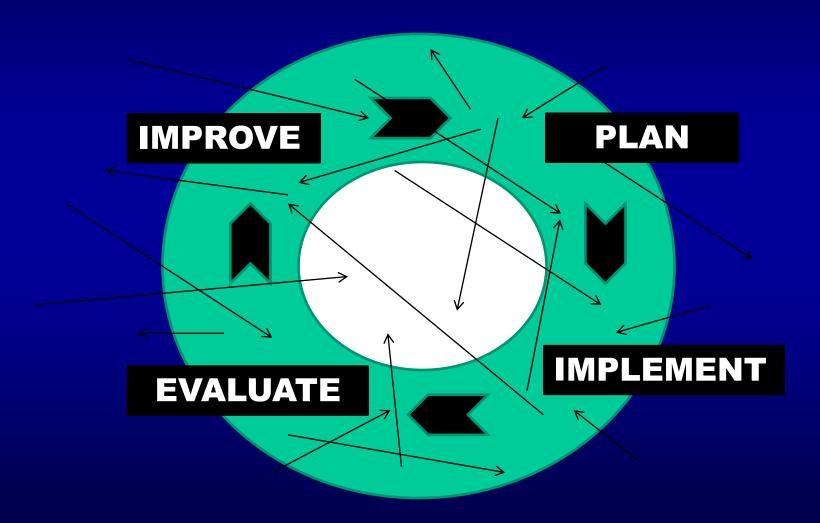
Standardized Tests
Norm/Criterion-Referenced
Tests
Teacher Observations
STUDENT LEARNING

Data Analysis for Comprehensive Schoolwide Improvement, Victoria L. Bernhardt

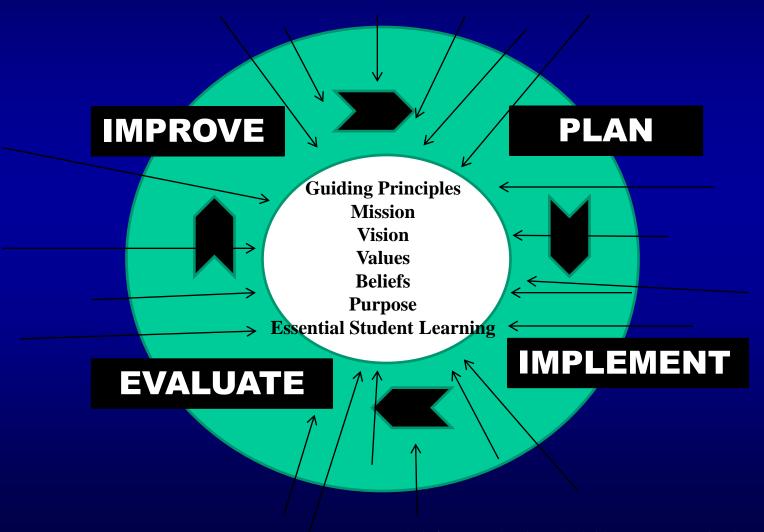
PERCEPTIONS

Perceptions of Learning
Environment
Values and Beliefs
Attitudes
Observations

Random Acts of Improvement



Focused Acts of Improvement



What data are readily available?

o Demographics

o Formative and Summative Assessments

What types of data are collected in your school?

school?

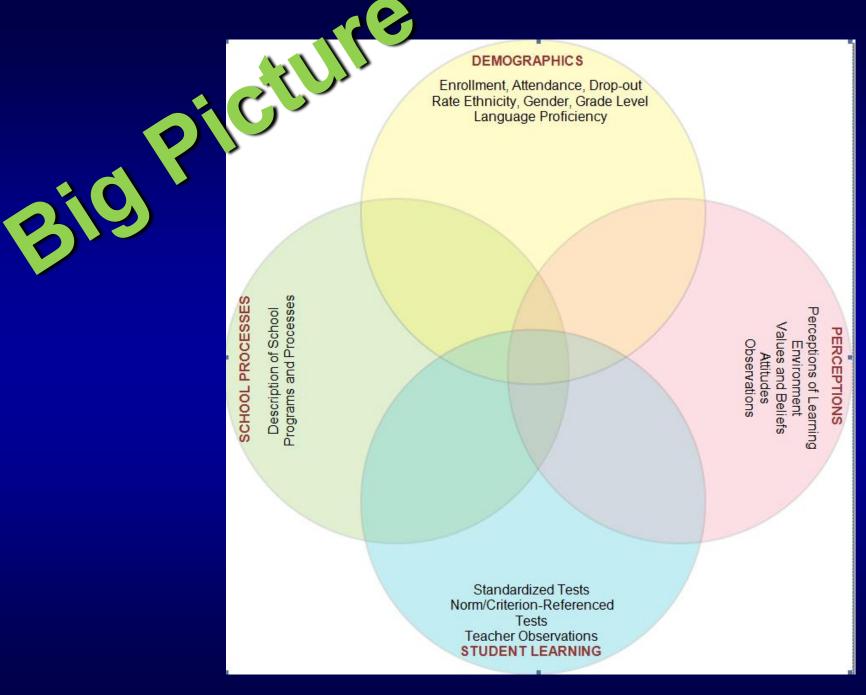
What is missing?

o School Processes

o Perceptions

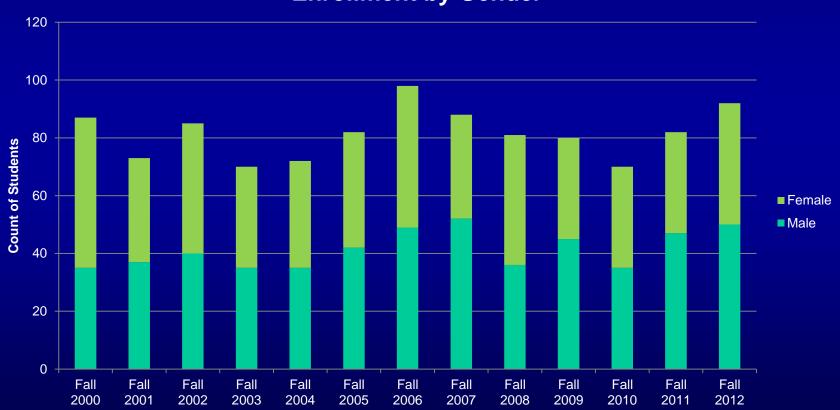
What are examples of this type of data that are collected in your school?

IN AOUR SCHOOLS



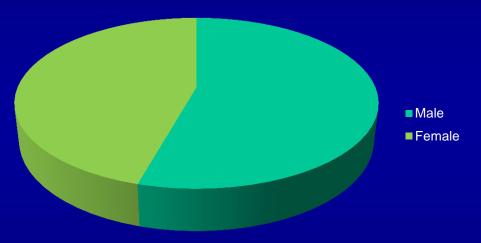
Demographics

Enrollment by Gender



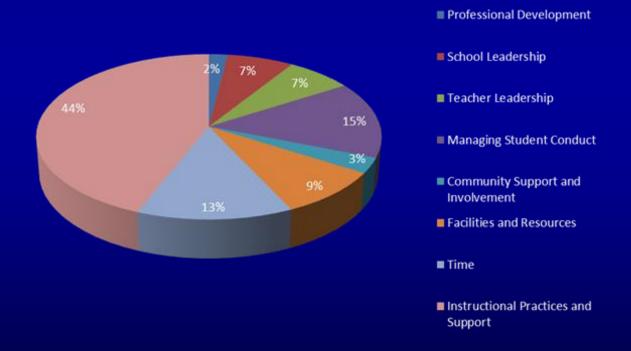
Demographics

Fall 2012 Enrollment by Gender

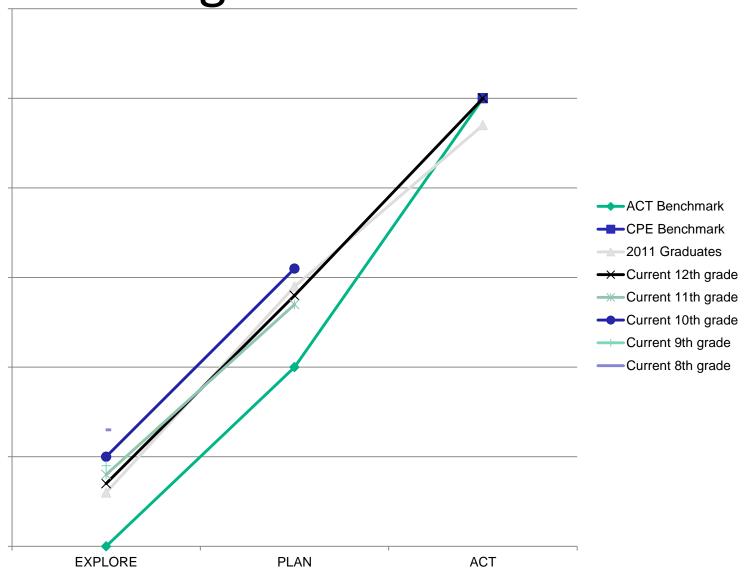


Perception Data

Which Aspect of Teaching Conditions Is Most Important to Promote Student Learning

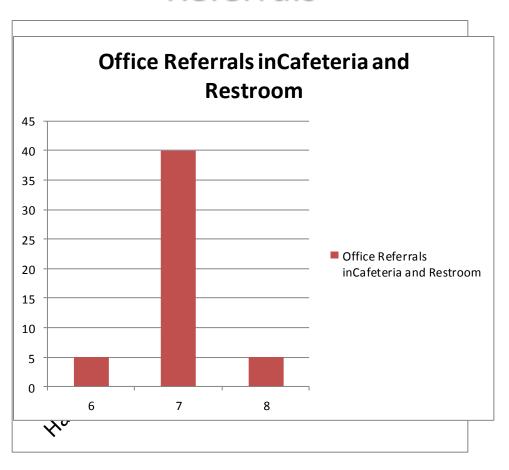


Student Learning Average ACT Scores



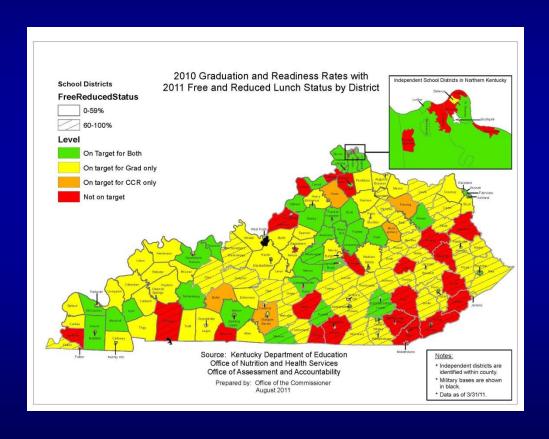
Types of Data: School Processes

Analyzing Office Discipline Referrals



DEMOGRAPHICS Enrollment, Attendance, Drop-out Rate Ethnicity, Gender, Grade Level Language Proficiency Description of School Programs and Processes SCHOOL PROCESSES Perceptions of Learning Values and Beliefs PERCEPTIONS Observations Environment Attitudes Standardized Tests Norm/Criterion-Referenced Tests **Teacher Observations** STUDENT LEARNING Data Analysis for Comprehensive Schoolwide Improvement, Victoria L. Bernhardt

Types of Data



Interacti	ions and		Ana	lysi	S

interactions and Analys			
Interactions	Can Tall Ha		

Simple Interactions

- demographics by student learning
- demographics by perception
- demographics by school process
- student learning by school processes
- student learning by perceptions

 - perceptions by school processes

- - if subgroups of students perform
 - differently on student learning measures
 - if groups of students are experiencing
 - school differently
 - If all groups of students are represented
 - in the different programs and processes offered by the school
 - if different programs are achieving
 - similar student learning results
 - if student perceptions of the learning environment have an impact on their learning results
 - if people are perceiving programs and processes differently

Data Analysis for Comprehensive Schoolwide Improvement, Victoria L. Bernhardt

Can Tell Us--

student learning

attitudes

learning results.

student learning results

the impact demographic factors and attitudes

about the learning environment have on

what processes or programs work best for different groups of students measured by

what programs or processes different

students like best or the impact different

programs or processes have on student

the relationship between the processes

what processes or programs have the

greatest impact on different groups of students' learning according to student

perceptions and as measured by student

Data Analysis for Comprehensive Schoolwide Improvement, Victoria L. Bernhardt

students prefer and learning results

Multiple Interactions

- demographics by student learning by perceptions
 - demographics by student learning by school processes

student learning by school processes by processes

Demographics by student learning by

perceptions by school processes

demographics by perceptions by school

Communicating the Results

Analysis procedures that are employed should be appropriate to the data collected an analyses should always be done in a way that recognizes the evaluator's obligation to communicate to potential users. This communication should be in forms that are meaningful and likely to enhance the possibility of use. The evaluator's job is not to dazzle or to impress with sophisticated expertise, but rather to communicate.

Marvin Alkin

Communicating the Results

- 1. Who do you want to inform about your results?
- 2. What do you want them to know?
- 3. How will you get the message to them?
- 4. Who will be responsible for getting the message out?

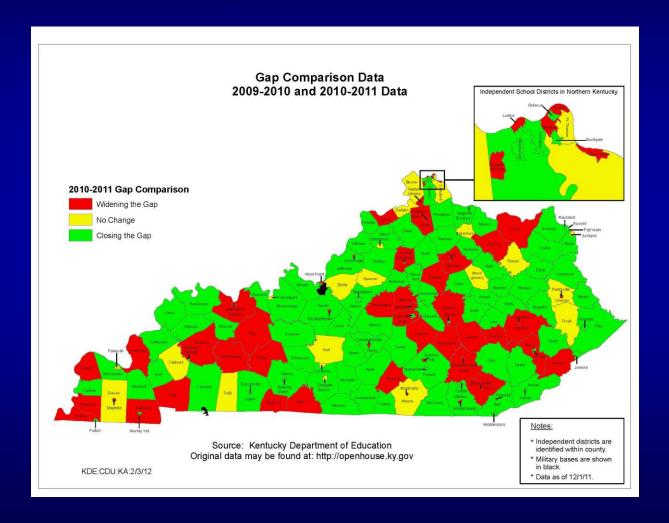
Communicating Results

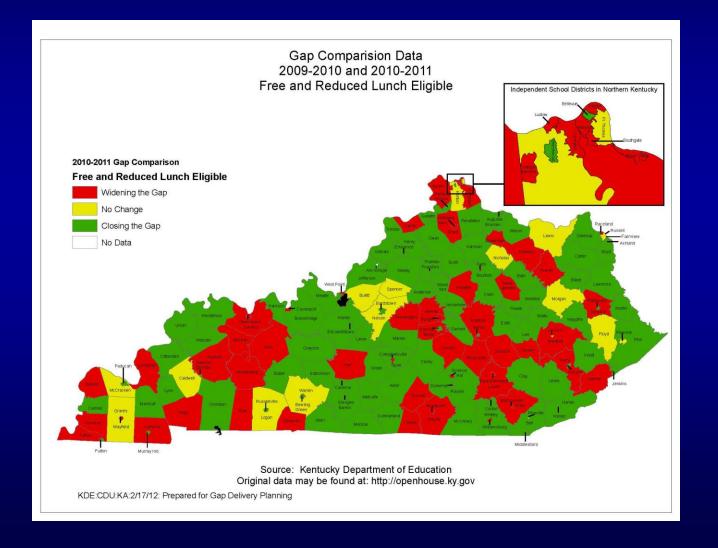
- 1. Provides clarity
- 2. Keeps it simple
- 3. Relates to big picture/goals
- 4. Avoid acronyms
- 5. Site sources

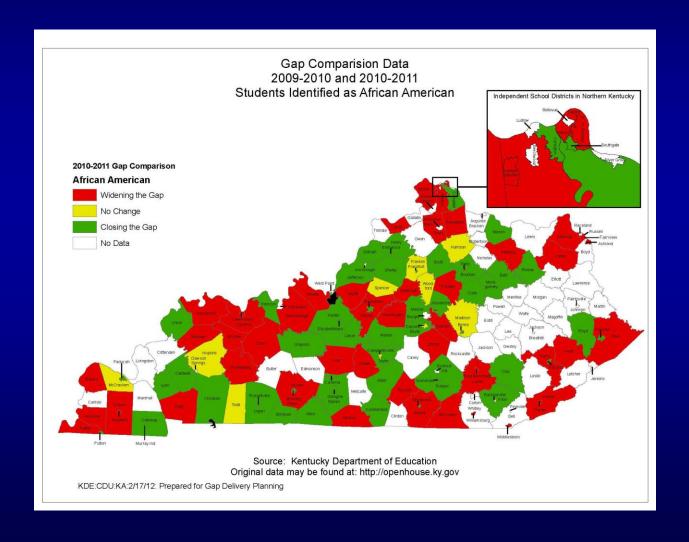
Modeling

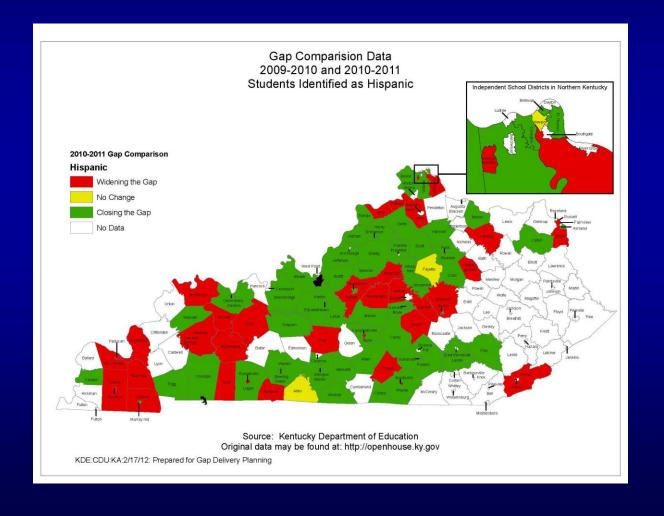
o Resources:

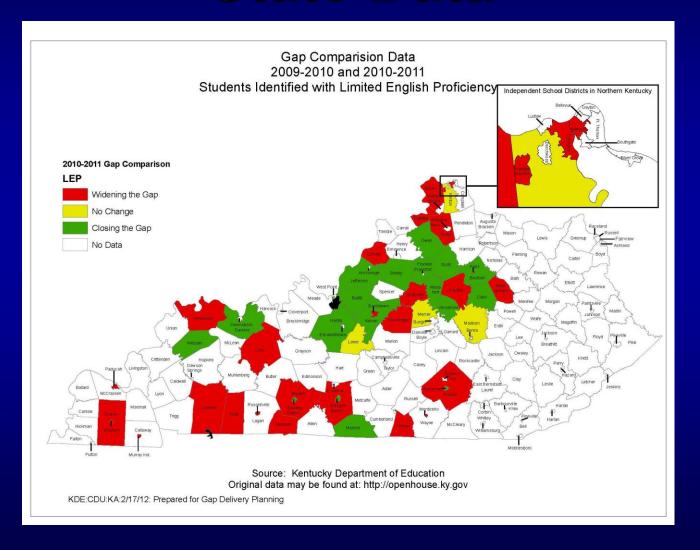
- o High School Feedback Report
- o County Profile Report
- o Gap Maps

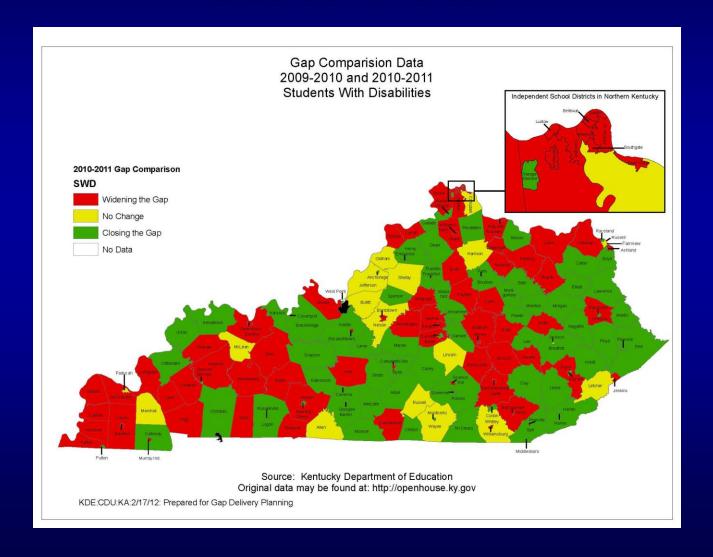










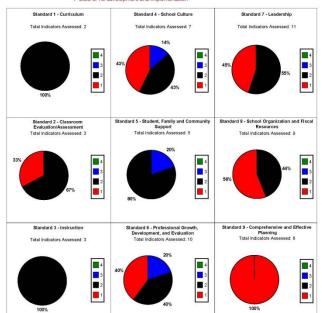


Leadership Assessments Metcalfe County High School 2009-2010 2011-2012

Metcalfe County High School KDE 2010 School Leadership Assessment Report At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

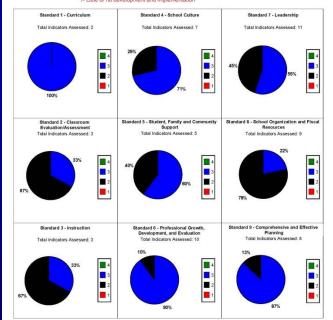
- 4- Exemplary level of development and implementation
- 3- Fully functional and operational level of development and implementation
- 2- Limited development or partial implementation
- 1- Little or no development and implementation



Metcalfe County High School KDE 2012 School Leadership Assessment Report At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

- 4- Exemplary level of development and implementation
- 3- Fully functional and operational level of development and implementation
- 2- Limited development or partial implementation
- 1- Little or no development and implementation



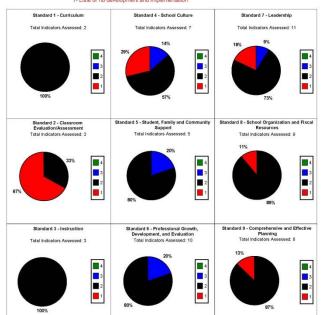
Leadership Assessments Western High School 2009-2010 2011-2012

WESTERN HIGH SCHOOL

KDE 2010 School Leadership Assessment Report
At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

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- 1- Little or no development and implementation

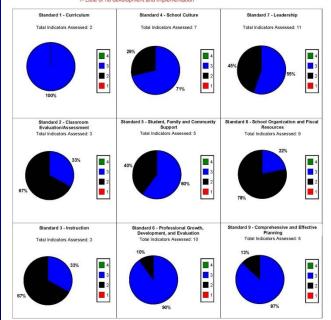


Metcalfe County High School

KDE 2012 School Leadership Assessment Report
At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

- 4- Exemplary level of development and implementation
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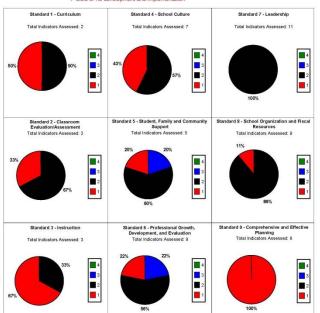


Leadership Assessments Leslie County High School 2009-2010 2011-2012

Leslie County High School KDE 2010 School Leadership Assessment Report At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

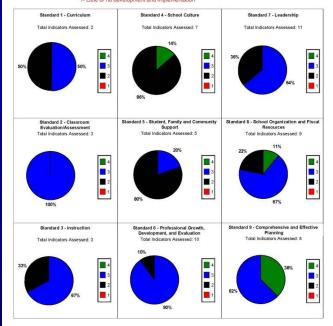
- 4- Exemplary level of development and implementation
- 3- Fully functional and operational level of development and implementation
- 2- Limited development or partial implementation
- 1- Little or no development and implementation



Leslie County High School KDE 2012 School Leadership Assessment Report At-a-Glance

The charts below indicate the percentage of indicators in each standard for the following four performance levels:

- 4- Exemplary level of development and implementation
- 3- Fully functional and operational level of development and implementation
- 2- Limited development or partial implementation
- 1- Little or no development and implementation



2011-2012 Leadership Assessments

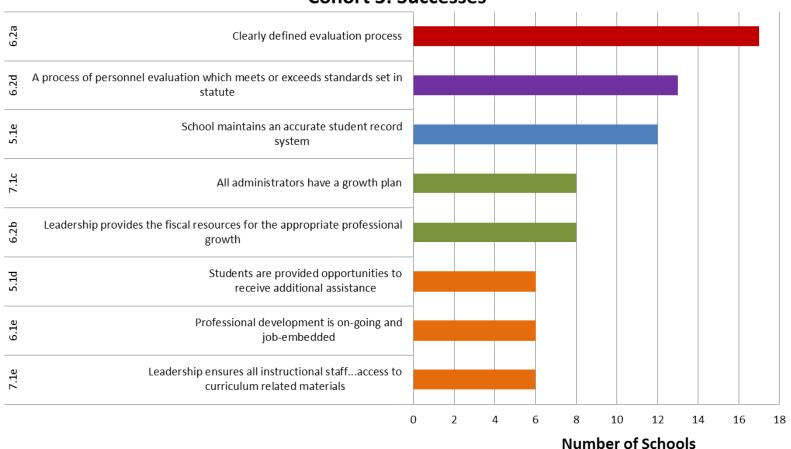
Data Trends

Opportunities for Improvement

- o Progress Monitoring
- o Curriculum Alignment
- o Data Analysis
- o Communication
- o School Culture
- o Fully-Functioning School Council
- o Meeting Learning Needs of ALL Students

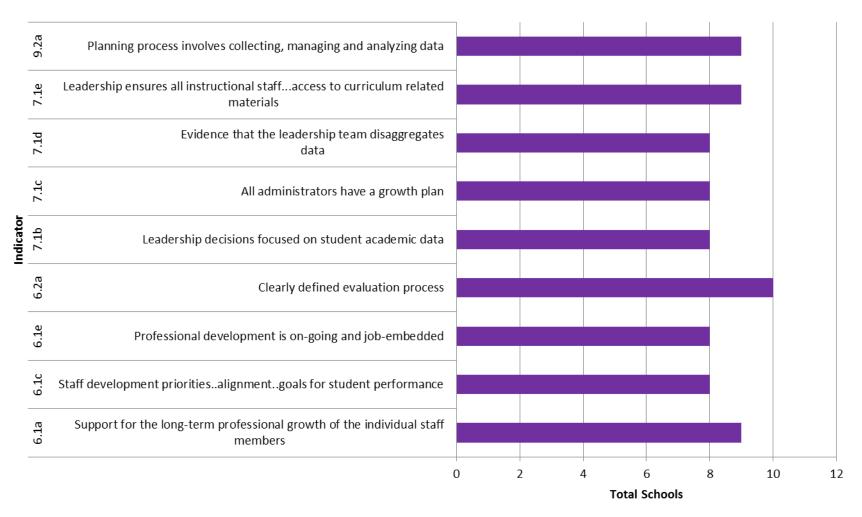
Successes





Successes Continued

Cohort 1 Revisits





What role do the KDE Data Systems have in district/school data collection and analysis?

ASSIST – Adaptive System of School Improvement

Tools

CIITS – Continuous Instructional Improvement

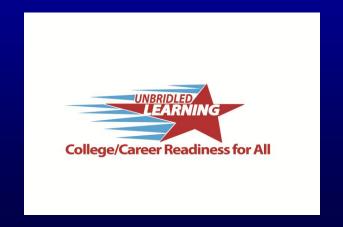
Technology System

IC – Infinite Campus

ILP - Individual Learning Plan

PGES – Professional Growth and Effectiveness System

PtGT – Persistence to Graduation Tool

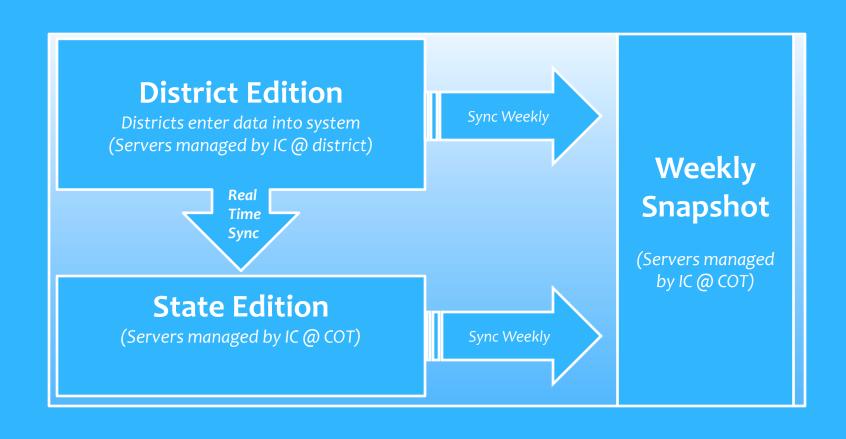


Infinite Campus Kentucky Student Information System (KSIS)

Division of Student Success Contact: Windy Newton Windy.newton@education.ky.gov
(502) 564-4772



Infinite Campus System Three System Components



System Relationships

KY Student Information System



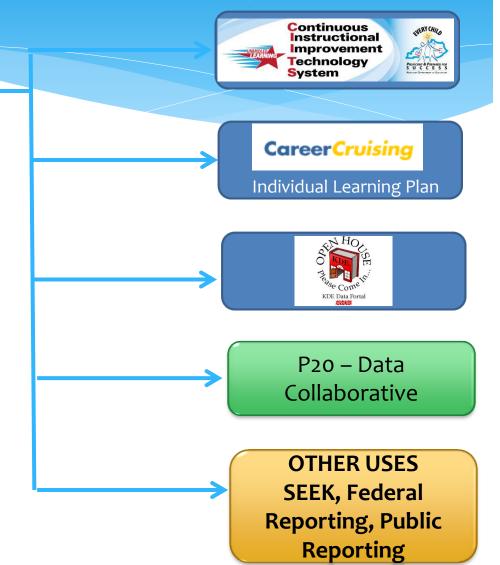
Authoritative Source for

- Student Demographics
- Attendance
- Behavior
- Health
- Grades, GPA, & Graduates
- Teacher
 Identifiers
- Courses
- Class Rosters linking students to teachers

- School/District
- Superintendents& Principals
- Program

Participation

- -Special Education
- -Gifted & Talented
- -Title I
- -LEP
- -FRYSC
- -Free/Red. Lunch
- -Preschool
- -Migrant



Data Standards

- * Data Standardization is the process of making all data of the same type or class conform to an established convention or procedure to ensure consistency and comparability across different databases.
- * 2012-2013 Data Standards will be available soon on KDE's website
- * Promote the use of procedures, guidelines for consistency for new initiatives and to improve data quality.



Putting CIITS to Work for Educational Recovery

Bob Fortney Senior Consultant(Almost Retired)













"The Continuous Instructional Improvement Technology System (CIITS) will connect standards, electronically stored instructional resources, curriculum, formative assessments, instruction, professional learning and evaluation of teachers and principals in one place, thereby improving instructional outcomes, teacher effectiveness and leadership."

-- Terry Holliday, Ph.D. Education Commissioner





The Story of CIIIS in one

Kentucky School and District

Knox County Video







Continuous Improvement

Improved Student Outcomes





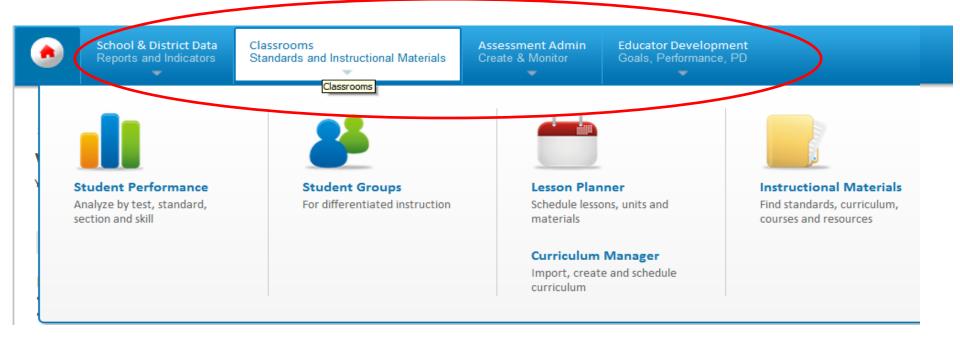


- More than 44,000 teachers connect with 648,000 students
- Online cumulative folder
- Using data for prescriptive education





CIITS Modules ==



What you can see and do is based on your job and assignment in Infinite Campus



Classrooms Module

- Kentucky academic standards, deconstructed standards/learning targets
- Program of Studies
- ACT Quality Core
- World language, library media, early childhood and technology standards



Standards

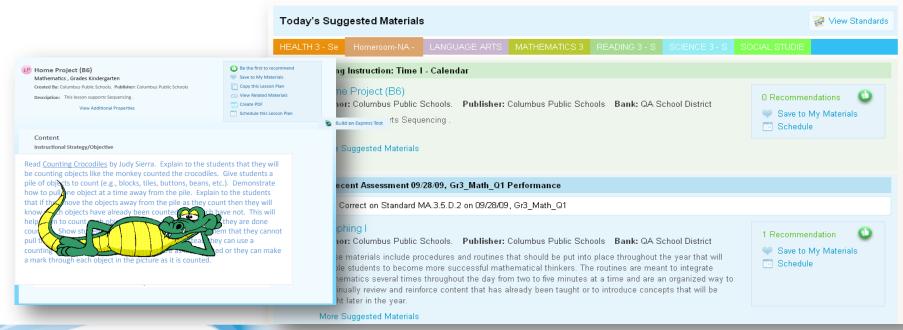
Implementation





Classrooms Module

- Instructional resources aligned with Kentucky standards
- Hundreds of materials from Discovery,
 SAS Curriculum Pathways, Thinkfinity and more to come





Continuous Instructional Improvement Technology System

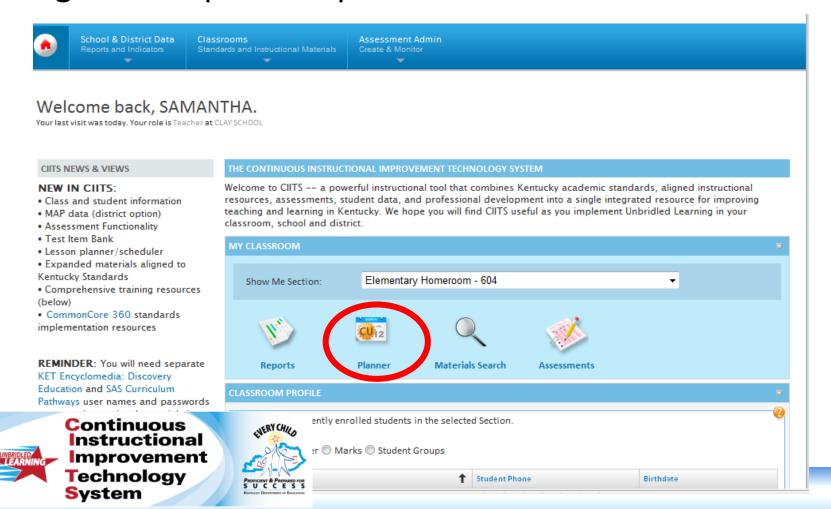




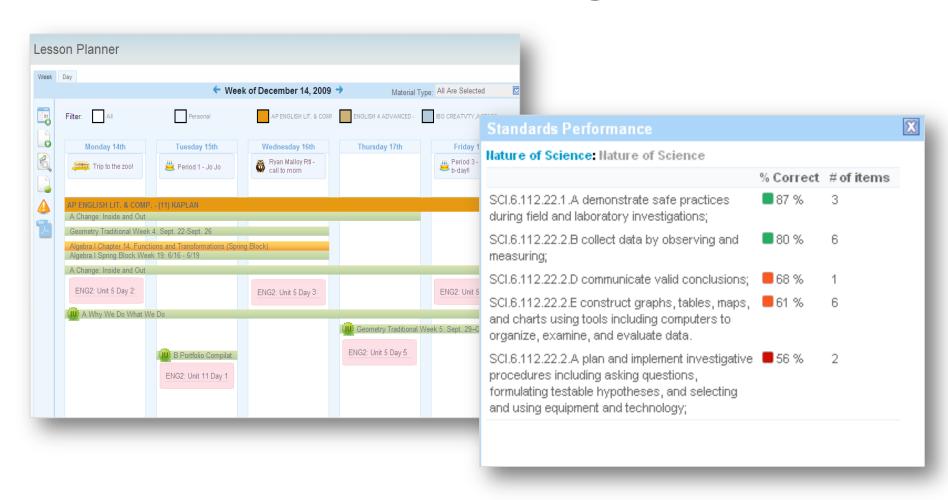
Classrooms Module



Drag-and-drop lesson planner and scheduler



Planning Instruction







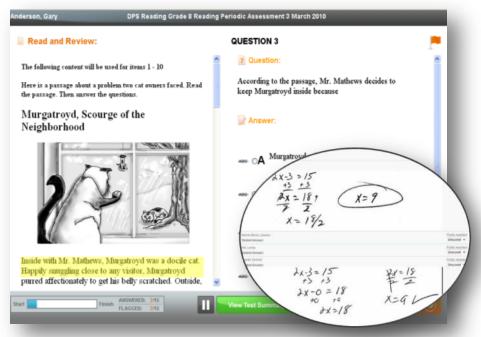
How can the resources in CIITS support teachers in the process of assessment?





Assess Admin Module

Includes a test item bank with more than 11,000 questions aligned to E/LA and mathematics standards



- Create express tests or design a test using your own questions
- Administer online or with clickers(elnstruction and Promethean) for instant feedback
- Supports assessment FOR learning







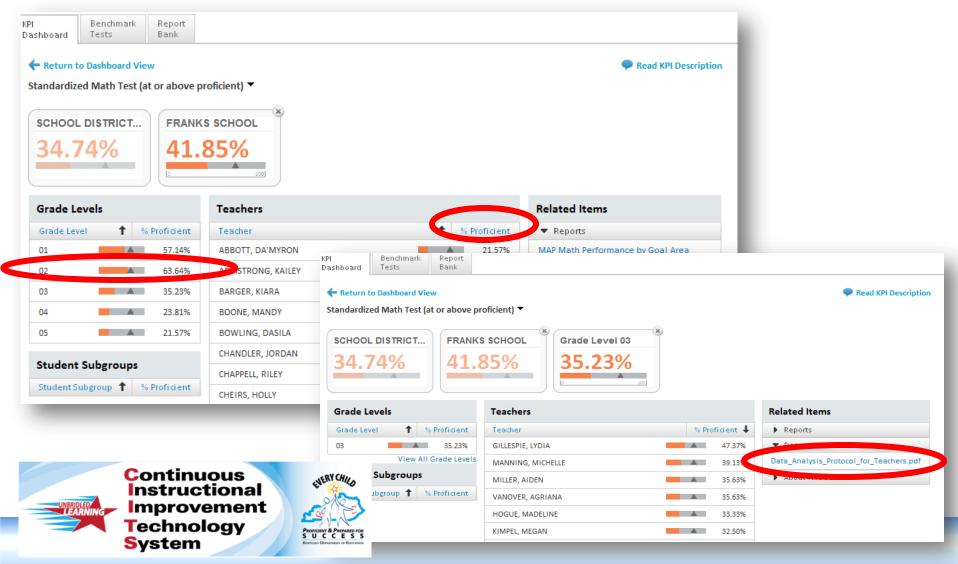


School and District Data Module

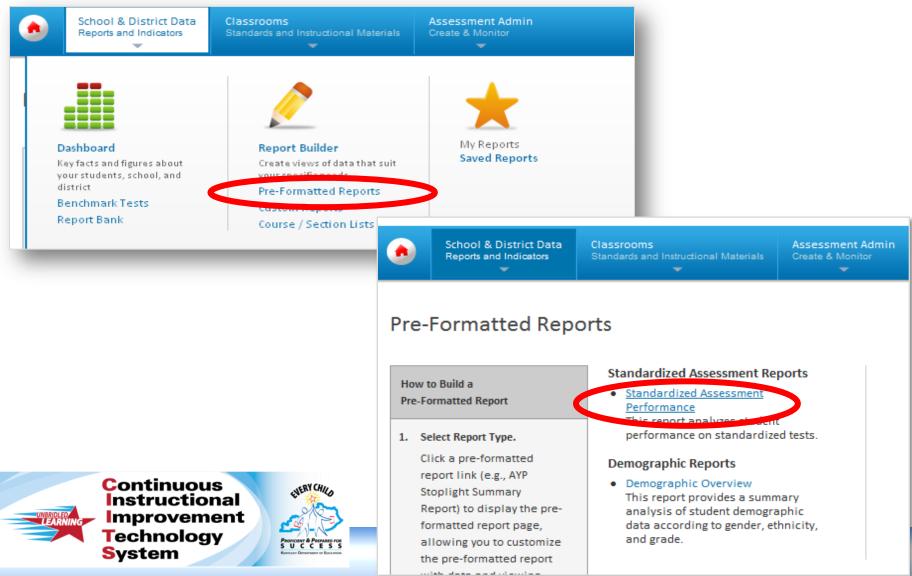
Student demographic and guardian information; attendance, enrollment, and grades; program data



Accessing Assessment Results



Generating Pre-Formatted Reports





Educator Development Suite

Will include Kentucky-developed protocols and the

framework for evaluation

- Professional growth plans
- Consolidated professional development resources
- Field test planned for August; statewide trial 2013



 Common Core 360 resources – focusing on standards implementation -- accessible now from the

CIITS homepage





CIITS District Implementation —



- Instructional supervisor is the district Point of Contact
- All but a handful of districts have taken advantage of live training – some have conducted their own
- On demand, online training modules and WebEx sessions are being used to build capacity
- Modules and support materials are available by following the Training Link on the CIITS homepage



https://ciits.kyschools.us ==



Continuous Instructional Improvement Technology System



Sign In
School District: Adair County
Username:
Password:
Sign In
First Time Logging In To CITTS: Click here
Forgot Your CIITS Username or Password: Click here
Need Help: 1-855-435-7459, email ciitshelp@schoolnet.com or Click here

An untapped data source... the ILP



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	» Post-Secondary Education Goals	<u>Customize</u>	
	» Career Planning Activities: View by Activity	<u>Customize</u>	
	» Career Planning Activities: View by Student	<u>Customize</u>	
	» <u>My Journal Report</u>	<u>Customize</u>	

What do they plan to do after high school?

>> Clusters of >>> Interest

» Careers of Interest

pprox Level of Education

>> Schools of Interest

» Financial
» Plans

Part 2: Educational Goals

Level of Education

	Chosen	Percentage
Direct entry into the workforce	<u>22</u>	0.01%
Apprenticeship or on-the-job-training	<u>3</u>	0.00%
Community / Technical College	<u>22</u>	0.01%
Four-Year College / University	<u>79</u>	0.02%
Professional or Graduate Degree	<u>13</u>	0.00%
Military	<u>11</u>	0.00%
Other	<u>1</u>	0.00%

View Career Cluster recommendations for your students

Top Kentucky Career Cluster Recommendation

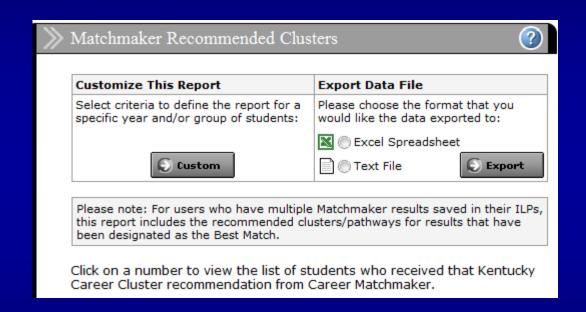
Cluster System	Grade Level							
	6	7	8	9	10	11	12	All
Agriculture	0	0	0	0	0	0	0	0
Arts & Humanities	0	2	0	2	2	2	0	<u>8</u>
Business & Marketing	0	0	0	<u>4</u>	4	<u>1</u>	<u>3</u>	<u>12</u>
Communications	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0
Education	0	0	0	0	<u>1</u>	<u>1</u>	0	2
Health Science	0	0	0	2	2	0	1	<u>5</u>
Human Services	0	0	0	<u>1</u>	<u>1</u>	<u>1</u>	1	4
Information Technology	0	0	0	0	0	0	0	0
Manufacturing	0	0	0	0	<u>1</u>	0	0	1
Public Services	0	0	0	0	0	0	0	0
Science & Mathematics	0	0	0	0	0	2	0	2
Social Sciences	0	0	0	<u>1</u>	0	0	0	1
Transportation	0	0	0	0	0	1	0	1

Statewide report of all 8th graders by Kentucky's 14 Career Clusters

Kentucky Career Clusters

Career Clusters	Grade Level							
	6	7	8	9	10	11	12	All
Agriculture	0	0	11410	0	0	0	0	11410
Arts & Humanities	0	0	21709	0	0	0	0	21709
Business & Marketing	0	0	10508	0	0	0	0	10508
Communications	0	0	9110	0	0	0	0	9110
Construction	0	0	11249	0	0	0	0	11249
Education	0	0	16290	0	0	0	0	16290
Health Science	0	0	16022	0	0	0	0	16022
Human Services	0	0	<u>15187</u>	0	0	0	0	<u>15187</u>
Information Technology	0	0	<u>7620</u>	0	0	0	0	<u>7620</u>
Manufacturing	0	0	<u>7572</u>	0	0	0	0	<u>7572</u>
Public Services	0	0	12561	0	0	0	0	12561
Science & Mathematics	0	0	12158	0	0	0	0	12158
Social Sciences	0	0	6288	0	0	0	0	6288
Transportation	0	0	10222	0	0	0	0	10222

Reports can be exported



Customizable reports



Matching students with advisors



Other ILP Data Uses

- College and Career Advising
- Course forecasting
- ◆ Co-curricular activities
- College Fairs and College visits
- ◆ Career Fairs
- Identifying unmet needs

2010 Averaged Freshmen Graduation Rate (AFGR)

Observations:

- The United States Department of Education (USED) approves graduation rate formulas that states use to generate federal reports. USED expects all states to eventually use the Cohort formula. Until the Cohort formula is available for Kentucky, the USED requires Kentucky to use the Averaged Freshman Graduation Rate (AFGR). The AFGR is scheduled to be Kentucky's graduation rate formula for three years, with the first report generated in 2011.
- This data includes the State No Child Left Behind (NCLB) AFGR required by USED as well as State Kentucky AFGR. The State Kentucky AFGR is adjusted to include graduates with a diploma completing in more than four years and students with severe disabilities that earn a certificate of attainment.

National Dropout Statistics:

1. The U.S. status dropout rate for 2009 is 8.1% (NCES)

The status dropout rate is the percentage of 16- through 24-year-olds who are not enrolled in high school and have not earned a high school credential (either a diploma or an equivalency credential such as a General Educational Development [GED] certificate). The status dropout rate includes all dropouts regardless of when they last attended school.

Source: National Center for Education Statistics (NCES) 2010

2. Kentucky's Graduation Rate: America's Promise Alliance (Making Large Gains Category)

2002 = 69.8%

2009 = 77.6% Kentucky has 4,205 more graduates in 2009, than in 2002

Source: Alliance for Excellent Education, Johns Hopkins University, Annual Update 2012

Kentucky's Dropout Rate (Grades 9-12)

Observations:

- The high school dropout rate increased from 2.89 in 2009 to 3.19 in 2010.
- The male dropout rate continues to be greater than the female dropout rate.
- The male dropout rate increased from 3.26 in 2009 to 3.62 in 2010.
- The female dropout rate increased from 2.50 in 2009 to 2.74 in 2010.
- The African American and Hispanic dropout rates continue to be greater than the White dropout rate.
- The White dropout rate increased from 2.60 in 2009 to 2.87 in 2010.
- The African American dropout rate increased from 4.91 in 2009 to 5.52 in 2010.
- The Hispanic dropout rate increased from 4.06 in 2009 to 5.58 in 2010

Kentucky's Dropout Rate (Grades 9-12)

Observations:

- The high school dropout rate increased from 2.89 in 2009 to 3.19 in 2010.
- The male dropout rate continues to be greater than the female dropout rate.
- The male dropout rate increased from 3.26 in 2009 to 3.62 in 2010.
- The female dropout rate increased from 2.50 in 2009 to 2.74 in 2010.
- The African American and Hispanic dropout rates continue to be greater than the White dropout rate.
- The White dropout rate increased from 2.60 in 2009 to 2.87 in 2010.
- The African American dropout rate increased from 4.91 in 2009 to 5.52 in 2010.
- The Hispanic dropout rate increased from 4.06 in 2009 to 5.58 in 2010

WHAT AND WHERE IS THE PTGT?

- The <u>Persistence to Graduation Tool</u> is an early warning system for identifying students who may be "off track" for graduation. It can help find students that may "falling through the cracks".
- It is imbedded in Kentucky's student information system, Infinite Campus (IC), and provides critical student-level data to identify specific students in need of additional intervention or support.

STUDENT-LEVEL DATA IS POPULATED AND WEIGHTED FOR THE FOLLOWING AREAS:

- truancy number of days absent
- grades retained
- credit earned/credits attempted
- demographics migrant, LEP, homeless
- gender
- age/age equivalent
- behavior suspensions/expulsions
- academic data grades and assessment performance



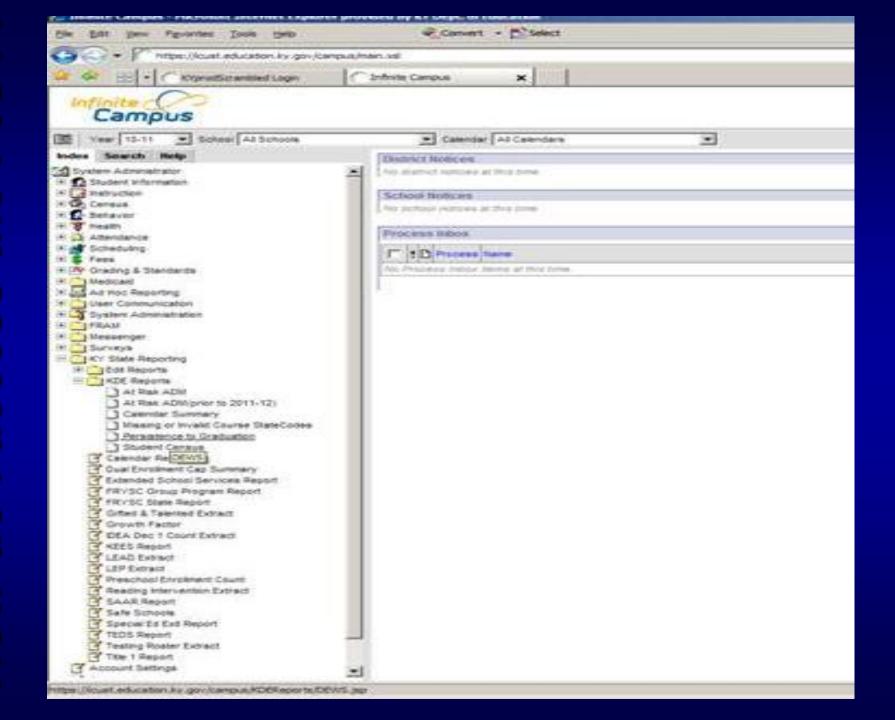
WHAT UN-WEIGHTED CATEGORIES ARE ON THE PtGT?

- o Credits attempted vs. credits earned
- o Gifted/talented
- o Enrolled grade
- o Race/ethnicity
- o Behavior Out-of-School Suspensions
- o Special education status (IEP/504 plan)
- o Low SES (Socio-economic status)

WHO CAN USE THE PtGT?

This is determined by district IC access rights, but may include:

- Directors of Pupil Personnel (DPP's)
- District level dropout prevention staff
- Building level principals, counselors, and staff (by district preference)



What does a PtGT report look like?

School Name	Risk Value	•		Grades Retained	Expulsions		Credits Attempted	Enrolled Grade	IEP
Russell High School	9	78.00	16.5	0	0	M	29.5	12	N
Russell High School	9	88.00	21	0	0	М	29.5	12	N
Russell High School	9	68.00	21.5	0	0	M	26	12	Y
Russell High School	9	50.00	43.5	0	0	M	15.5	11	N
Russell High School	8	65.00	25.5	Sample	0 e report	M	16.5	11	N

AFTER I USE THE PtGT, THEN WHAT?

- KDE has created the Persistence to Graduation Evidence Based Practices (EBP)Toolkit to help schools and districts identify and implement proven successful strategies and interventions to keep students in school and moving toward graduation.
- The EBP Toolkit provides resources to help identify appropriate strategies and/or interventions with live links to access them.

WHAT'S IN THE EVIDENCE-BASED PRACTICES TOOLKIT?

- Model evidence-based programs identified for the specific PtGT indicators
- Evidence-based interventions identified for the specific PtGT indicators
- Frequently Asked Questions about PtGT (FAQ's)
- Resource links and training aids (WebEx's)
- KDE contact information for assistance

WHO HAS ACCESS TO THE EVIDENCE-BASED PRACTICES TOOLKIT?

The Evidence-Based Practices Toolkit is free and available to anyone with internet access, and is found on KDE's College and Career Readiness page at:

http://www.education.ky.gov/kde/instructional+resources/college+career+readiness+for+all/persistence+to+graduation+toolkit.htm

Contact: Libby Taylor – <u>libby.taylor@education.ky.gov</u> (502) 564-4772



PGES

- o A work in progress
- o "Cracker Jack" Team
- o More Information to come

ASSIST

- o Day 4- ERLs and ERDs will be in training
- o Follow-up with Team

Relevant Links

CIITS Support Page -

http://www.education.ky.gov/kde/instructional+resources/curriculum+documents+and+resources/ciits+support+materials+(private).htm

CIITS Knott County Video –

http://media.education.ky.gov/video1/On-Demand2012/CIITS FINAL2 WMV 3000Kbps.wmv

High School Feedback Reports –

http://kentuckyp20.ky.gov/HSFeedbackReports.aspx

TELL Survey Results -

http://www.tellkentucky.org/reports/

District Behavior Summary Reports -

http://www.education.ky.gov/KDE/Administrative+Resources/School+Improvement/Safe+Schools/2011-12+District+Behavior+Summary+Reports.htm

Comprehensive School and District Improvement Plans -

http://www.education.ky.gov/KDE/Administrative+Resources/School+Improvement/Comprehensive+Improvement+Planning/

What is STLP? -

http://www.education.ky.gov/kde/instructional+resources/technology/student+initiatives/stlp+student+technology+leadership+program.html

Persistence to Graduation Toolkit -

http://www.education.ky.gov/kde/instructional+resources/college+career+readiness+for+all/persistence+to+graduation+toolkit.htm

Team Activity

- Use the information shared today, your data packets, resources, along with the data questions at the bottom of the agenda for discussion and analysis to help guide your work
- 2. Does this data align/drive goals within your school's CSIP?"
- 3. Are some data sources not being fully utilized by your school?
- 4. What are your next steps?
- 5. Capture this discuss on chart paper and be prepared to share

It all started with a mouse...It's all about the students After all, it's the only reason we are here



Scavenger Hunt 2012

Rules 101

- 1. School Teams (Write school name on envelope)
- 2. All team members are invited to participate
- 3. Competition Starts: Tuesday, 5:00 PM Ends: Thursday, 3:00 PM
- 2. Winners Announced Friday 1st, 2nd, 3rd Place Winners

